



POLICY ON THE INVESTMENT IN SUBSIDIARIES AND ASSOCIATED COMPANIES

MR. D.I.Y. HOLDING (THAILAND) CO., LTD. AND ITS SUBSIDIARIES

15 August 2023

Version: 02
Approved by the Board: 15 August 2023

POLICY ON THE INVESTMENT IN SUBSIDIARIES AND ASSOCIATED COMPANIES

MR. D.I.Y. Holding (Thailand) Co., Ltd. (the “**Company**”), together with its subsidiaries (the “**Group**”), states its policy to invest in businesses which are aligned with its goals, vision and strategic plan, as well as those related or similar to its business or creating synergy with its current business. This aims for business growth and an increase in operating performance or profitability, as well as creating new revenue streams and driving the competitiveness of the Company. The Company has a policy of investing in sufficient amount to be able to participate in the management and set up a direction of subsidiaries and associated companies. The mechanisms will be in place to manage the operations of subsidiaries as if they were a single unit of the Company to ensure control and oversight. Additionally, appropriate internal controls and monitoring systems will be implemented to ensure that the benefits of the Company's investments are maintained in accordance with the prescribed criteria. In this regard, the Group considers investing in other businesses that are beneficial to growth potential or business expansion and continuity, or in the best interests of the Group, resulting in generating good returns.

In making an investment decision in any business, the Group will analyse its feasibility, investment ratio, expected returns, risk factors, sensitivity to major factors, environmental, social, and governance (ESG) impacts (if any), as well as the Group's financial positions. In addition, the Company internal or external experts (as appropriate) to deliberately consider such investment prior to propose to the Board of Directors (the “**Board**”) or the meeting of shareholders (as the case may be) for approval in compliance with the Securities and Exchange Act, B.E. 2535 (1992) (as amended), including the relevant notifications and regulations as issued by the Office of Securities and Exchange Commission and the Stock Exchange of Thailand (collectively, “**Securities Laws**”).

In addition, a proposal for approval of investing in any subsidiary or associated company shall be in compliance with the Group's delegation of authority and applicable laws including Securities Laws. Besides, to govern and oversee the Company's subsidiaries and associated companies, the Company shall appoint its representatives who possess appropriate qualifications and experience to be directors of its subsidiaries and associated companies.

This Policy shall replace the previous version of this Policy dated 31 May 2023 as approved by the Company's Board meeting No. 4/2023, with effect from 15 August 2023 by approval of the Company's Board meeting No. 6/2023.



(Mr. Ong Chu Jin Adrian)

Chairman of the Board of Directors

MR. D.I.Y. Holding (Thailand) Co., Ltd.